

This is the official application to serve on the Emmonak Corporation Board of Directors. It applies both to **first-time candidates** for open board seats AND to **incumbent directors seeking reelection**. Complete each applicable section, sign the certifications on the final page, and return by the deadline shown at the bottom.

BEFORE YOU BEGIN

- You must be a **shareholder of record** of Emmonak Corporation as of the record date shown on the Notice of Annual Meeting.
- Board service requires the **satisfactory completion of a pre-service background check and drug screening**, which you will consent to on this form.
- All board meetings are held in **executive session**. By submitting this application you commit to holding all board deliberations in strict confidence.
- Directors travel to Emmonak quarterly and may be expected to attend the annual shareholder meeting in person.

A · Candidate type

- ☐ New candidate — first application to serve on the Board
- ☐ Incumbent — currently serving; seeking reelection

B · Shareholder eligibility

Board service requires shareholder status. If you are not a shareholder of record, please complete **form SH-EMK-09** (Shareholder Information Update) first.

- ☐ Yes — I am a shareholder of record
- ☐ No — I am not a shareholder

EMMONAK CERTIFICATE # (IF KNOWN)

APPROXIMATE DATE SHARES FIRST ACQUIRED (MM/YYYY)

C · Contact information

FULL LEGAL NAME

DATE OF BIRTH (MM/DD/YYYY)

EMAIL ADDRESS

PHONE

MAILING ADDRESS (STREET OR PO BOX)

APT / SUITE

CITY

STATE

ZIP

D • Residency

☐ Emmonak

☐ Elsewhere in Alaska

☐ Lower 48

☐ Other

If you reside outside Emmonak, describe your availability to travel to Emmonak quarterly for board business:

AVAILABILITY TO TRAVEL TO EMMONAK QUARTERLY

E • Prior board service

☐ Yes — I have prior board experience

☐ No — this would be my first board role

If yes, describe prior roles and dates of service:

PRIOR ROLES / ORGANIZATIONS

DATES OF SERVICE (FROM – TO)

F • Candidate statement

Why do you want to serve on the Emmonak Corporation Board, and what will you bring to the role? Your statement will be included in the shareholder proxy packet (up to 500 characters printed as-is). Please write clearly and honestly.

CANDIDATE STATEMENT (500 CHARACTER MAXIMUM)

G · References

Please provide three references who can speak to your character, work ethic, and fitness to serve. At least one reference should be a fellow Emmonak Corporation shareholder if possible.

REFERENCE 1 NAME	PHONE	RELATIONSHIP
REFERENCE 2 NAME	PHONE	RELATIONSHIP
REFERENCE 3 NAME	PHONE	RELATIONSHIP

H · Incumbent director affirmation (complete only if seeking reelection)

Incumbent directors seeking reelection must reaffirm the following. Skip this section if you are a first-time candidate.

CURRENT TERM BEGAN (MM/YYYY)	CURRENT TERM ENDS (MM/YYYY)	MEETINGS ATTENDED IN CURRENT TERM

- ☐ I affirm that I have served the Corporation and its shareholders faithfully during my current term, in accordance with my fiduciary duties as a director.
- ☐ I reaffirm my consent to any updated background check and drug screening required for reelection.
- ☐ I disclose below any material changes since my most recent screening or any pending matters (legal, financial, or personal) that shareholders should be aware of before voting on my reelection. Write "NONE" if not applicable.

DISCLOSURE (OR "NONE")

I · Conflict-of-interest disclosure

Disclose any business or personal interests that could conflict with your duties as a director, including: employment or contracts with Emmonak Corporation or its subsidiaries; family relationships to other directors, officers, or major vendors; financial transactions of \$20,000 or more with the Corporation in the last five years; or any pending litigation, bankruptcy, or criminal matter. Write "**NONE**" if not applicable.

CONFLICT-OF-INTEREST DISCLOSURE (OR "NONE")

J · Required screening consents

Emmonak Corporation conducts federal contracts through its wholly-owned subsidiary Field Calibrations, Inc. Board candidacy is contingent on the satisfactory completion of a background check, drug screening, and a binding acknowledgment of the executive-session governance policy. All three must be affirmed for the application to be considered.

- ☐ **Background check.** I consent to a pre-service background check and any periodic background checks required by federal contracting requirements during my term.
- ☐ **Drug screening.** I consent to pre-service drug screening and to periodic and reasonable-suspicion drug and alcohol testing as a condition of board service.
- ☐ **Executive-session confidentiality.** I acknowledge that all board meetings of Emmonak Corporation are executive sessions, that minutes are not distributed to shareholders, and that I will hold all board deliberations and materials in strict confidence.
- ☐ **Attendance commitment.** I commit to attending monthly board meetings and the annual shareholder meeting.

K · Certification and signature

I certify that the information provided in this application is true and complete to the best of my knowledge. I understand that any misstatement or omission may disqualify my candidacy or, if elected, may be grounds for removal from the Board. I understand that this application will be provided to the shareholders as part of the annual meeting proxy packet.

CANDIDATE SIGNATURE

DATE SIGNED (MM/DD/YYYY)

PRINT FULL LEGAL NAME

RETURN THIS APPLICATION BY THE DEADLINE

Emmonak Corporation, Attn: Shareholder Records Custodian
P.O. Box 49, Emmonak, AK 99581
records@emmonak.com · 907-949-1129

Candidate applications must be received by **Next Date TBD** to be considered for the Annual Meeting ballot. Applications may also be submitted online at emmonak.com/board-service (same schema as this form).